



ESF Board of Trustees Meeting

September 22, 2022

Office of the Provost

Dr. Samuel B Mukasa



Major Topics to Share

- Faculty and Student **Awards** and **Recognitions**
- New Faculty and the Ongoing **Cluster Hiring**
- New Teaching and Research **Support Initiatives** to Onboard Early-Career Faculty
- Institutional Data of Interest: **Demographics** and **Graduation Rates**
- Opportunities for Enrollment Growth: Arrival of the **Hybrid Era** and **Dual-Enrollment** Between ESF and OCC
- Collegewide **Strategic Planning, Branding** and Timelines



Faculty Awards and Recognitions



Dr. Douglas Johnston
Landscape Architecture
SUNY Distinguished
Service Professor



Tyler Dorholt (MFA)
Div. Interdisciplinary Programs
Promoted to Tenure-Track
Assistant Professor



Dr. David Newman
Sustainable Res. Management
2022 Soc. of Am. Foresters Fellow
2022 Philip J Haddock Award for
Service to the Ranger School



Dr. Ivan Gitsov
Chemistry
Fulbright Scholar Award



Dr. Lemir Teron
Environmental Studies
Richard P. Nathan Pub. Policy
Fellow Rockefeller Institute of
Government



Faculty & Staff Awards and Recognitions

SUNY Chancellor's Award
recipients listed from left to right:

Dr. John Farrell
Environmental Biology
Excellence in Scholarship and Creative Activities

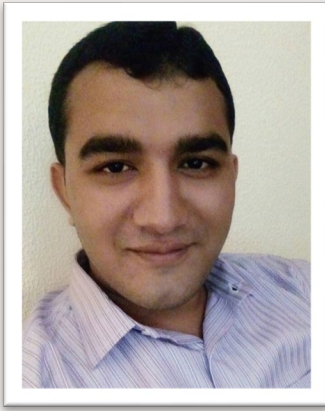
Ms. Maren King
Landscape Architecture
Excellence in Faculty Service

Ms. Maura Stefl
ESF in the High School
Excellence in Professional Service

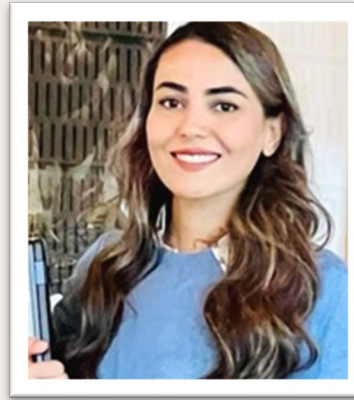
Dr. Stephen Shaw
Environmental Resources Engineering
Excellence in Teaching



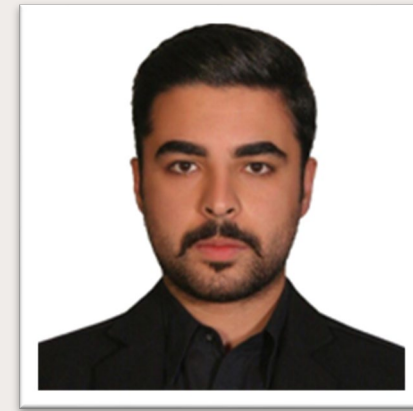
Student Awards and Recognitions



Atif Ali (MS Student)
Sustainable Res. Management
2022 Farnsworth Fellow



Maryam Saffari Amam (PhD Student)
Environmental Resources Engineering
Research Scholarship – Compost
Research & Education Foundation



Shayan Mirzabeigi (PhD Candidate)
Sustainable Resources Management
2022 Farnsworth Fellow



Christian Bright (Undergrad Student)
Environmental Resources Engineering
William F. Porter Research Fellowship
and Society of Wetland Scientists
Biogeochemistry Research Grant



Ashley Carter (Undergrad Student)
Sustainable Resources Management
SAF National Student Leadership Award



Alicia Fahrner (Undergrad Student)
Landscape Architecture
National Award: 2022 Douglas
Dockery Thomas Fellowship in Garden
History & Design; Garden Club of
America



Bridget Maloney (Undergrad Student)
Landscape Architecture
SUNY Chancellor's Award for Student
Excellence



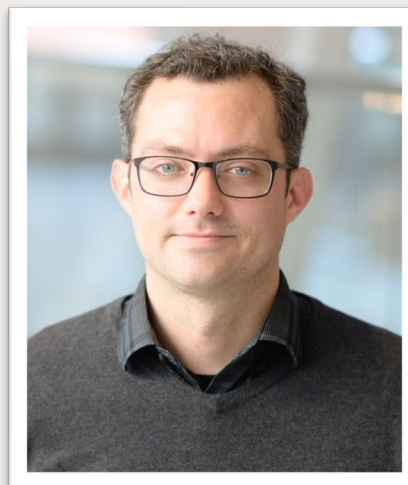
New Faculty



Dr. Emily Arsenault
Environmental Biology
Lotic Ecology, Dir. CLBS



Dr. Christopher Briggs
Environmental Biology
Avian Population Biology



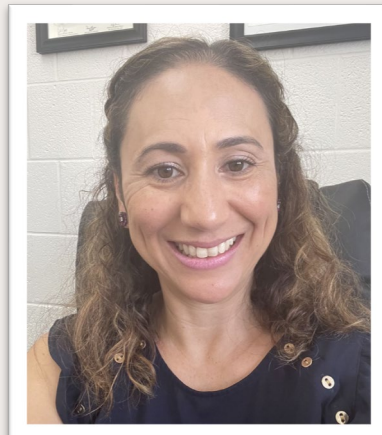
Dr. Dan Cronan
Landscape Architecture
Urban Sustainability



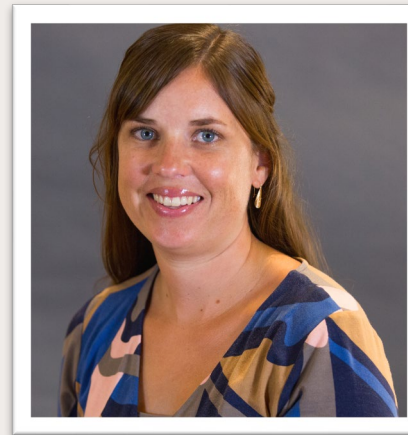
Dr. Patrice Kohl
Environmental Studies
Env. Communication



Dr. Shannon Lynch
Environmental Biology
Forest Pathology



Dr. Ericka Redmond
Chemical Engineering
Paper Engineering



Dr. Jamie Shinn
Environmental Studies
Human Geography



Dr. Andy Vander Yacht
Sustainable Res. Management
Silviculture

2022-2023 Faculty Cluster Hiring Update

Water Science

- **CHEM:** Aquatic Biochemistry **8/01/22**
- **EB:** Aquatic Cellular & Mol. Biology **8/01/22**
- **ERE:** Water-Quality Modeler **8/15/22**
- **EST:** **Water Policy and Governance**
- **SRM:** Applied Hydrologist **8/15/22**

Bioeconomy

- **SRM:** Landscape Simulation Modeler **9/26/22**
- **SRM:** Natural Resource Economist **9/19/22**
- **SRM:** Soil Carbon Cycling Scientist **10/03/22**
- **SRM:** Carbon in the Built Environment **10/10/22**
- **CHE:** Chem/Bioresources/Ag Engineer **9/12/22**

Indigenous Environmental Science

- **EB** or **SRM:** **Ethnoecologist**
- **EST:** **Environmental Justice**
- **EB:** **Biocultural Restoration**

Urban Sustainability

- **DLA:** **Climate Adaptive Design**
- **DLA:** **Spatial Determinants of Health**
- **CHEM:** **Atmospheric Chemistry**
- **EST:** **Climate Justice**

Legend and Font Colors

Blue: Offer Made and Accepted

Purple: Offer Made But Deferred

Red: Offer Made and Declined

Black: Search in Progress

Black: Department Name

8/01/22: Application Deadline



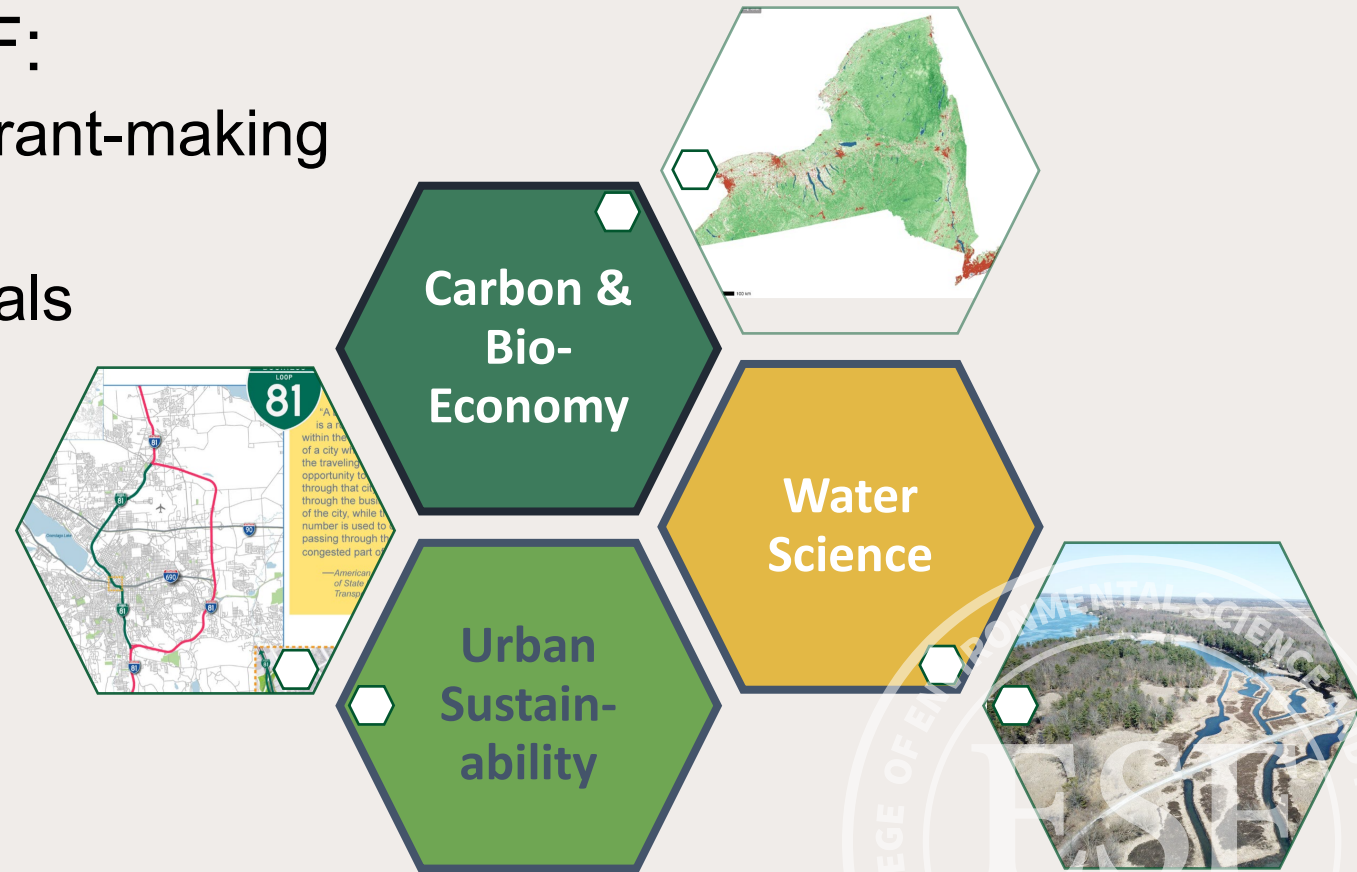
CCAP Orientation/Mentoring Activities



- **Research success**: proposal writing; time management; engagement with non traditional research funding sources (e.g. BNL)
- **Classroom success**: classroom etiquette; creating a positive and supportive environment to foster student success
- **Mentoring graduate students**: graduate committee processes; supporting grad students for success
- Managing **workload balance**
- Importance of **policy/STEM** integration

New Research Development Director

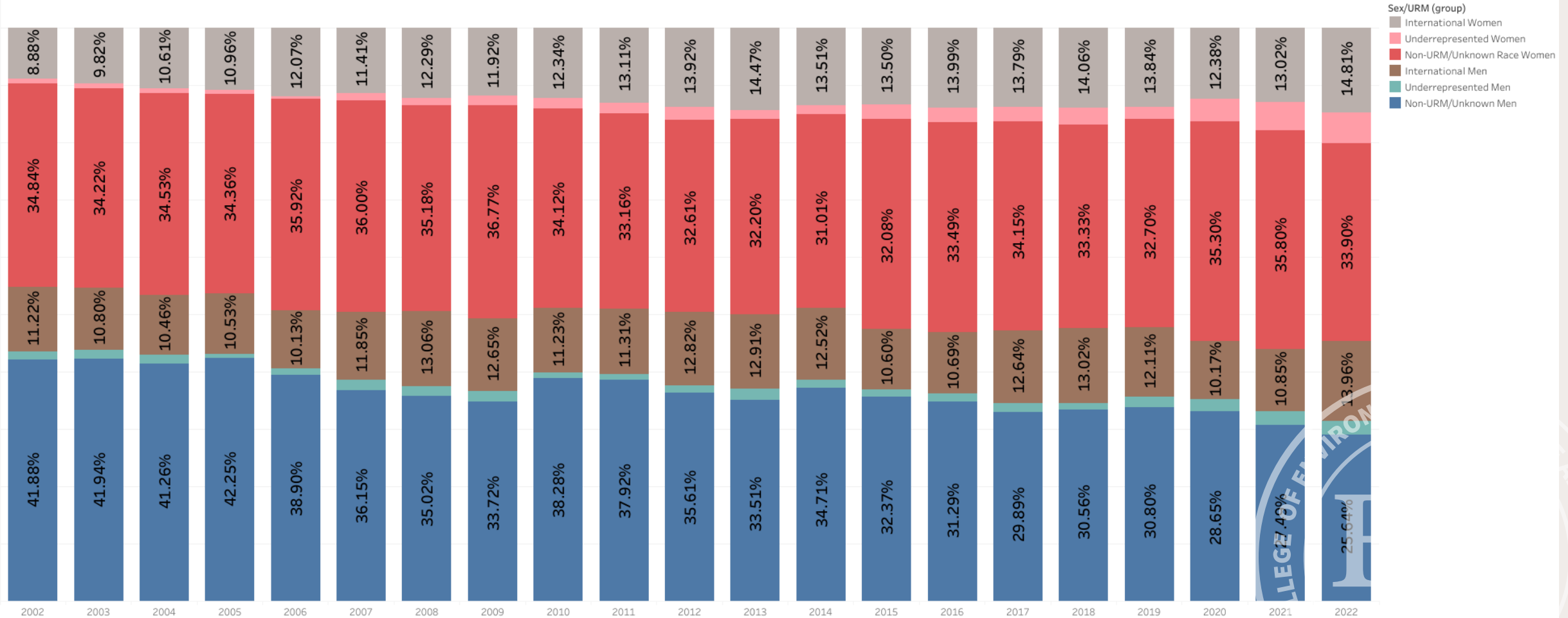
- Starting October 2022 – Funded by SUNY for 5 years
- New role and capacity for ESF:
 - Mentor early-career faculty in grant-making
 - Support research clusters
 - Facilitate large, multi-PI proposals
 - Diversify funding portfolio
 - Build institutional partnerships



Understanding Ourselves 1: Student Demographics (Gender & Ethnicities)

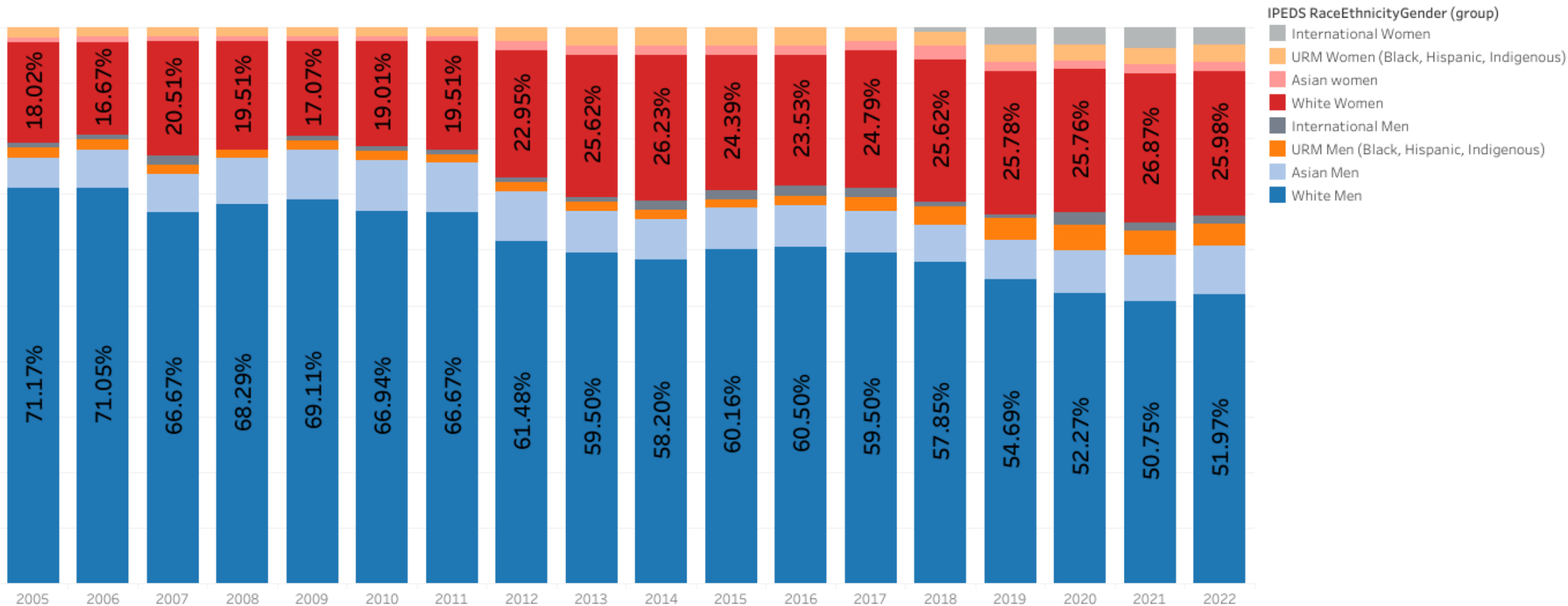
Student Enrollment Composition by Gender and Race-Ethnicity, Campus Wide

Data Retrieved from SUNY BI Dashboard, 5/23/22



Understanding Ourselves 2: Faculty Demographics (Gender & Ethnicities)

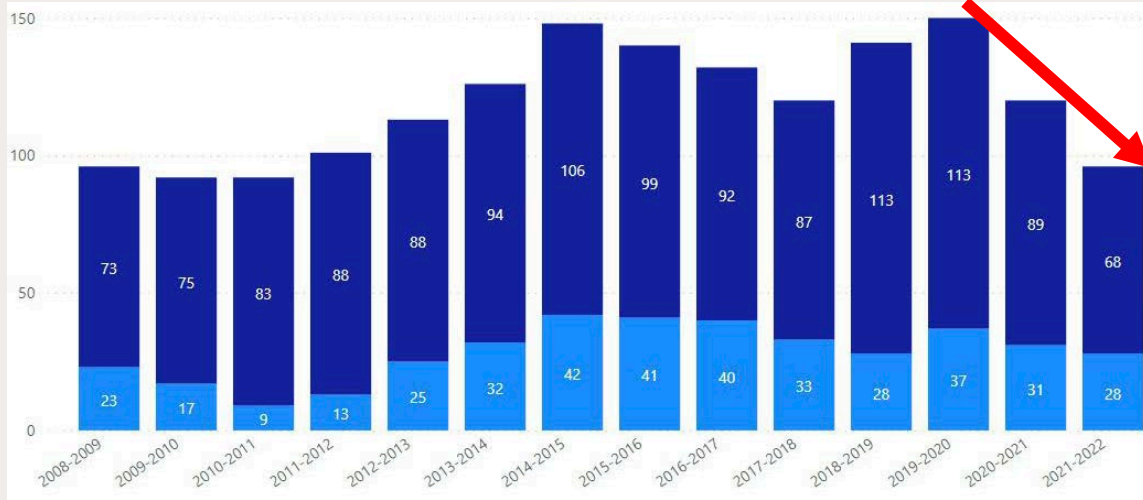
Full Time Faculty Composition by Gender and Race-Ethnicity (Proportions-All Ranks), Campus-wide



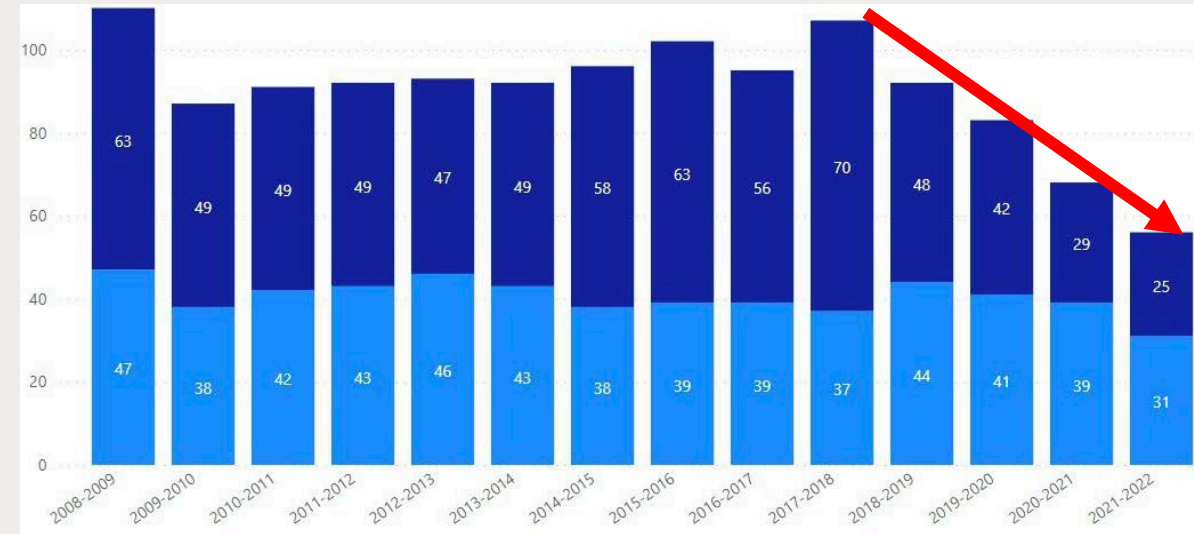
Student Enrollments By Dept

Dark Blue = Undergraduate Students; Light Blue = Graduate Students

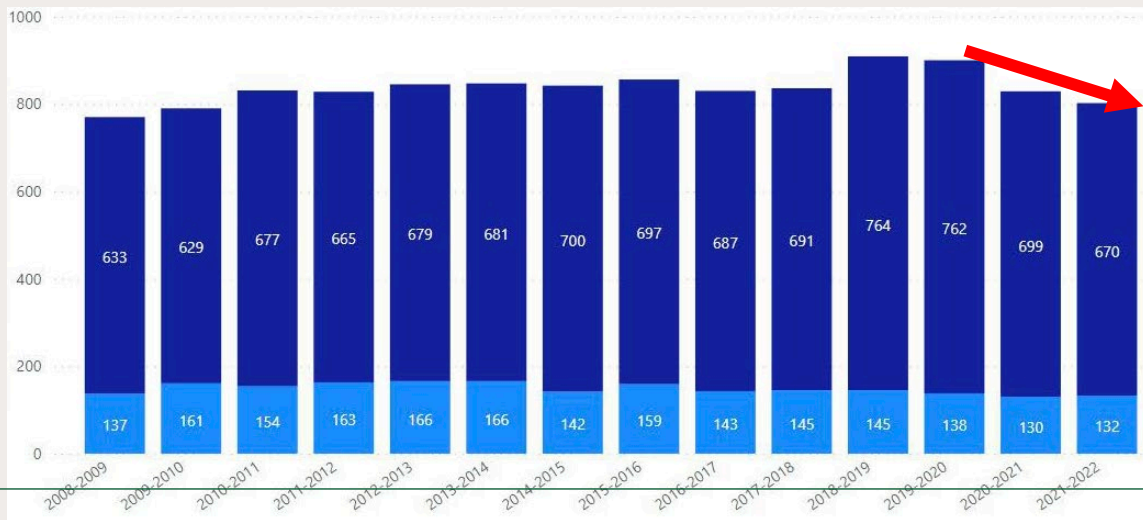
Chemical Engineering



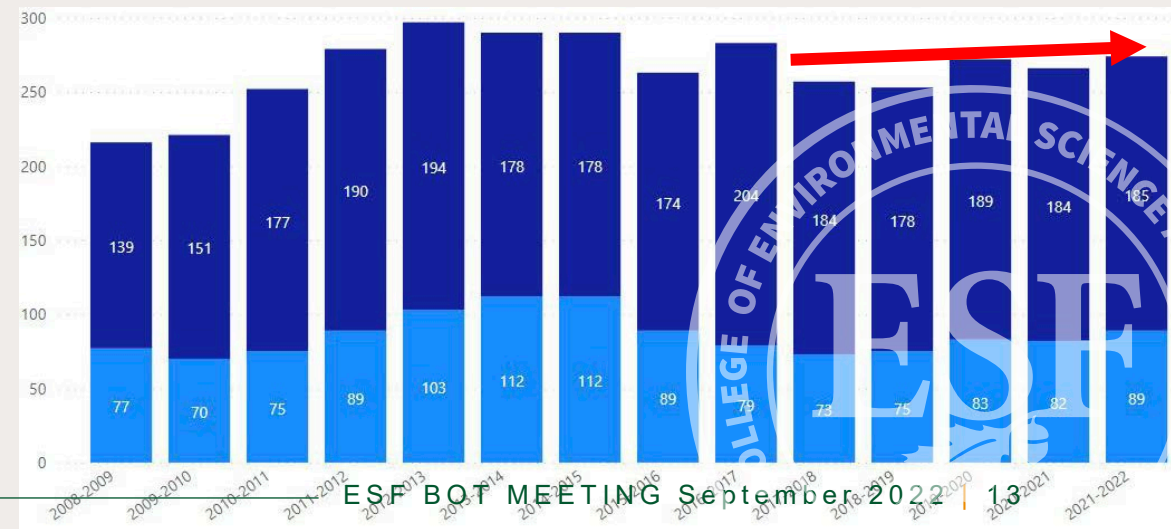
Chemistry



Environmental Biology



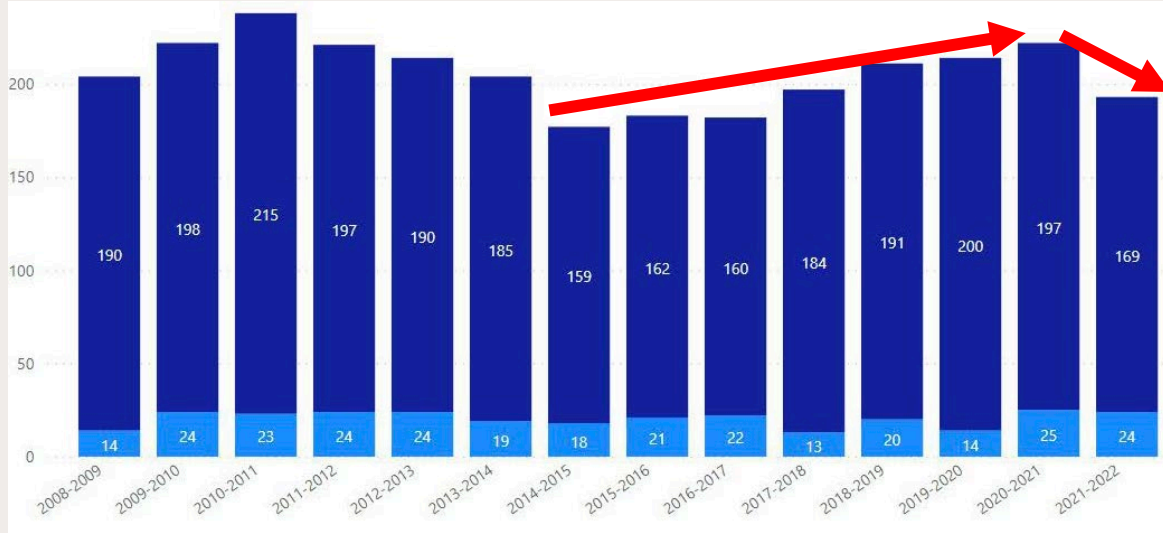
Environmental Science



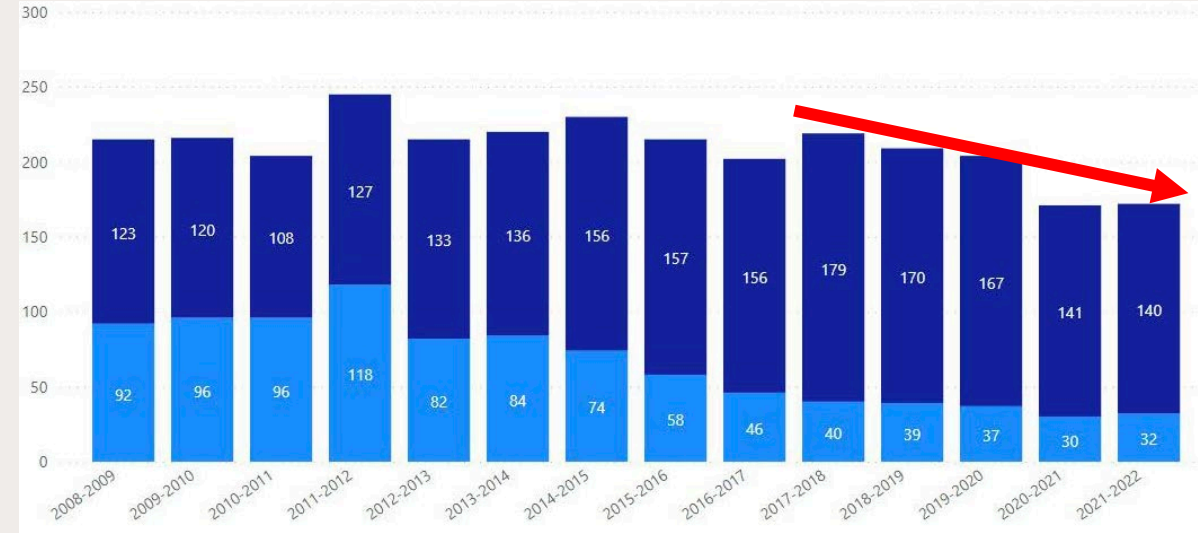
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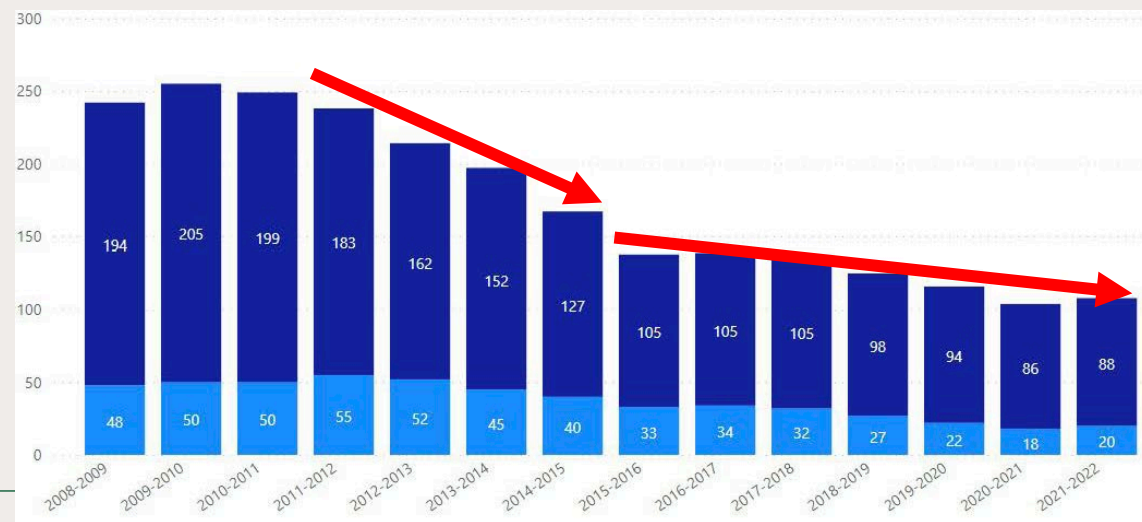
Environmental Studies



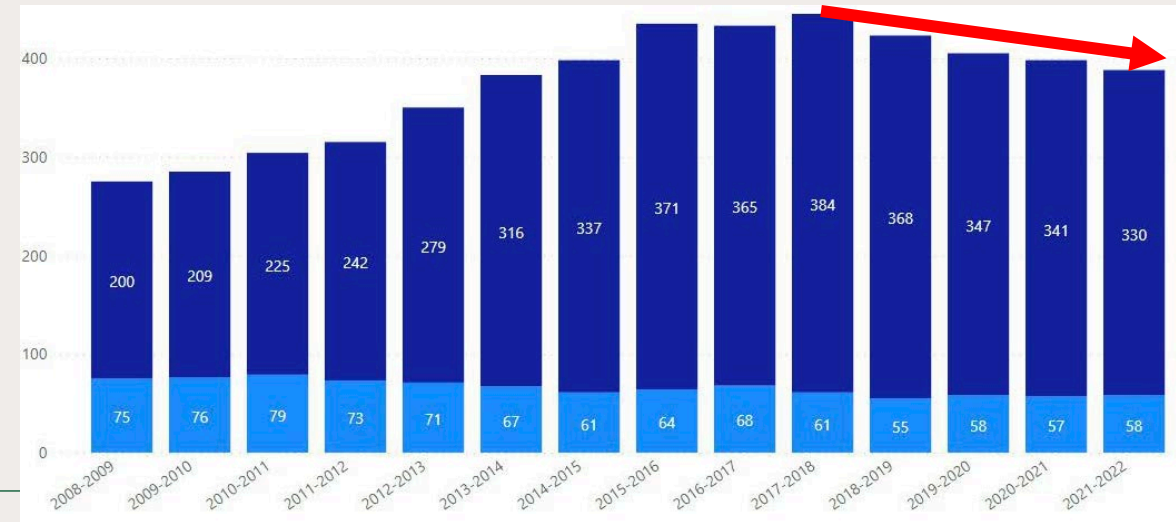
Environmental Resources Engineering



Landscape Architecture

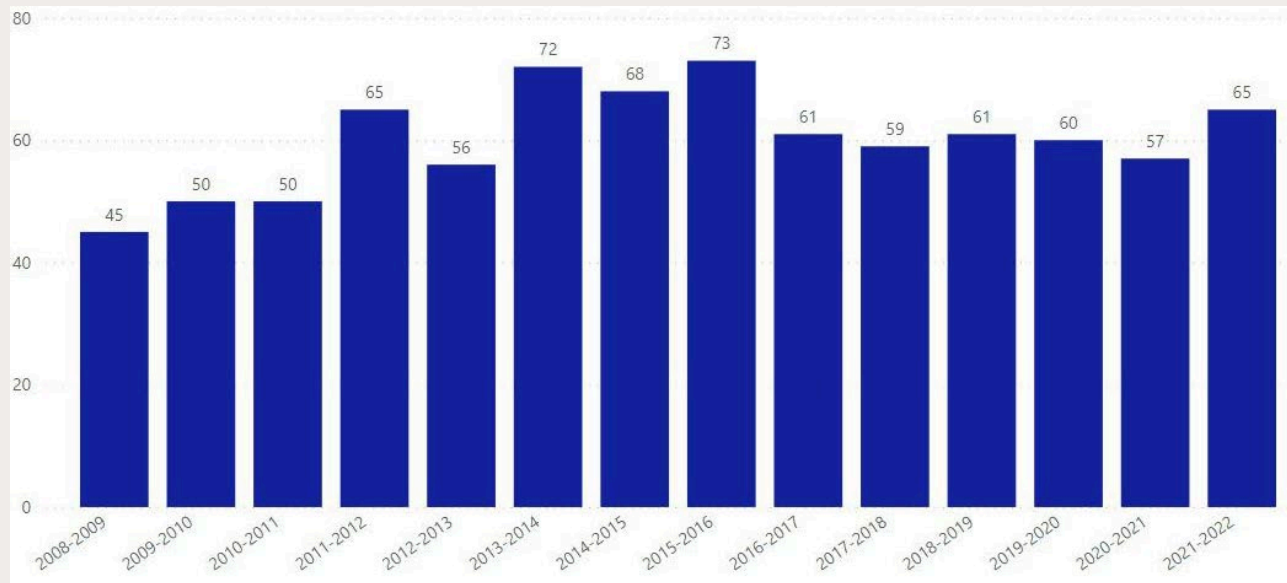


Sustainable Resources Management

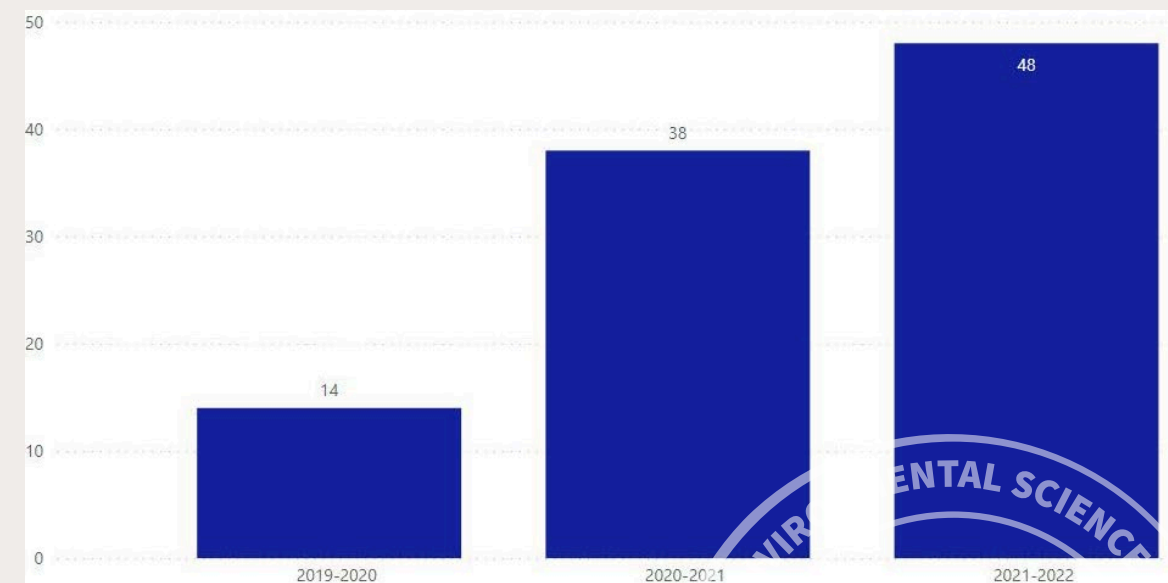


Student Enrollments at the Ranger School and Online

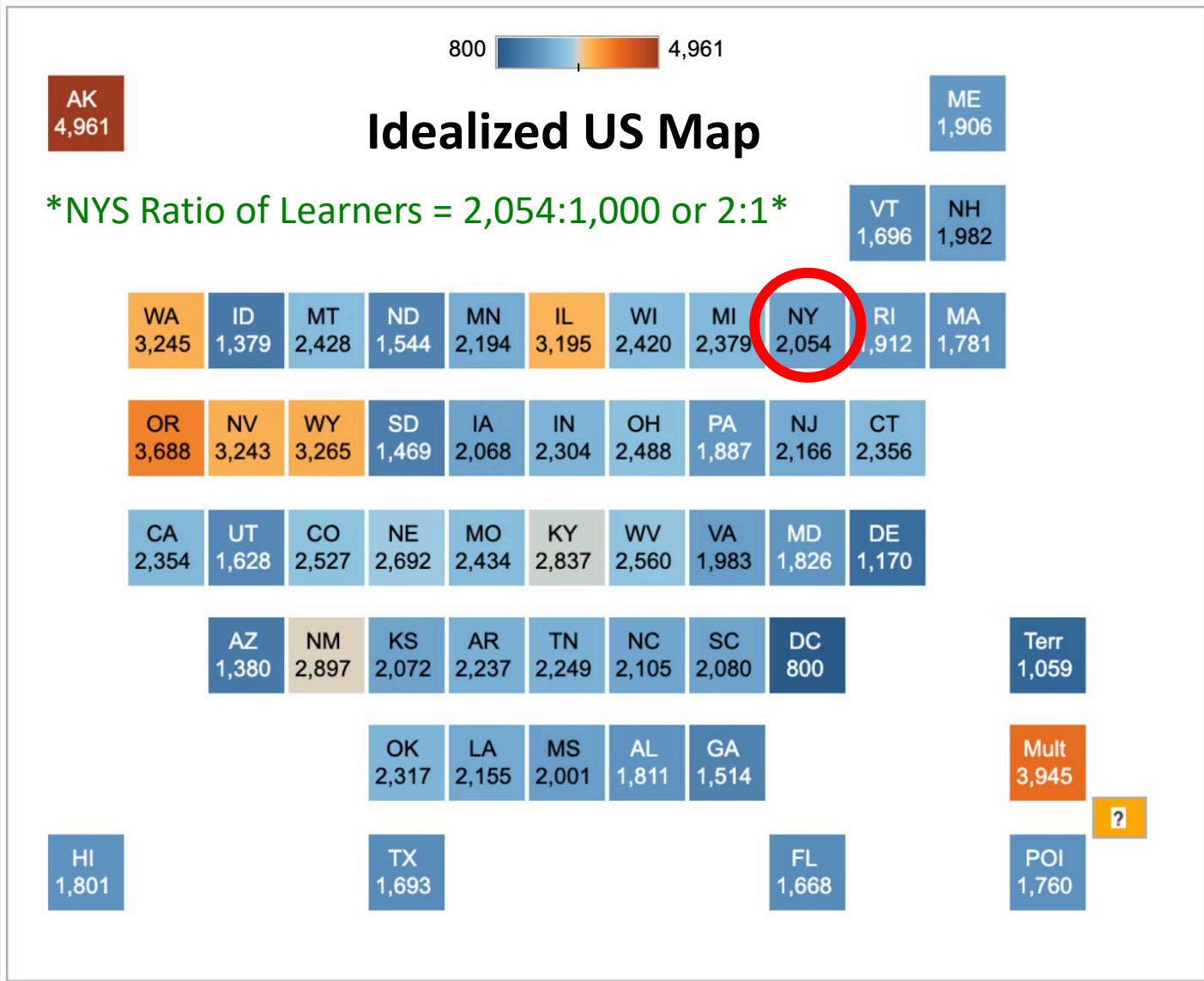
Ranger School



Online Sustainability Management



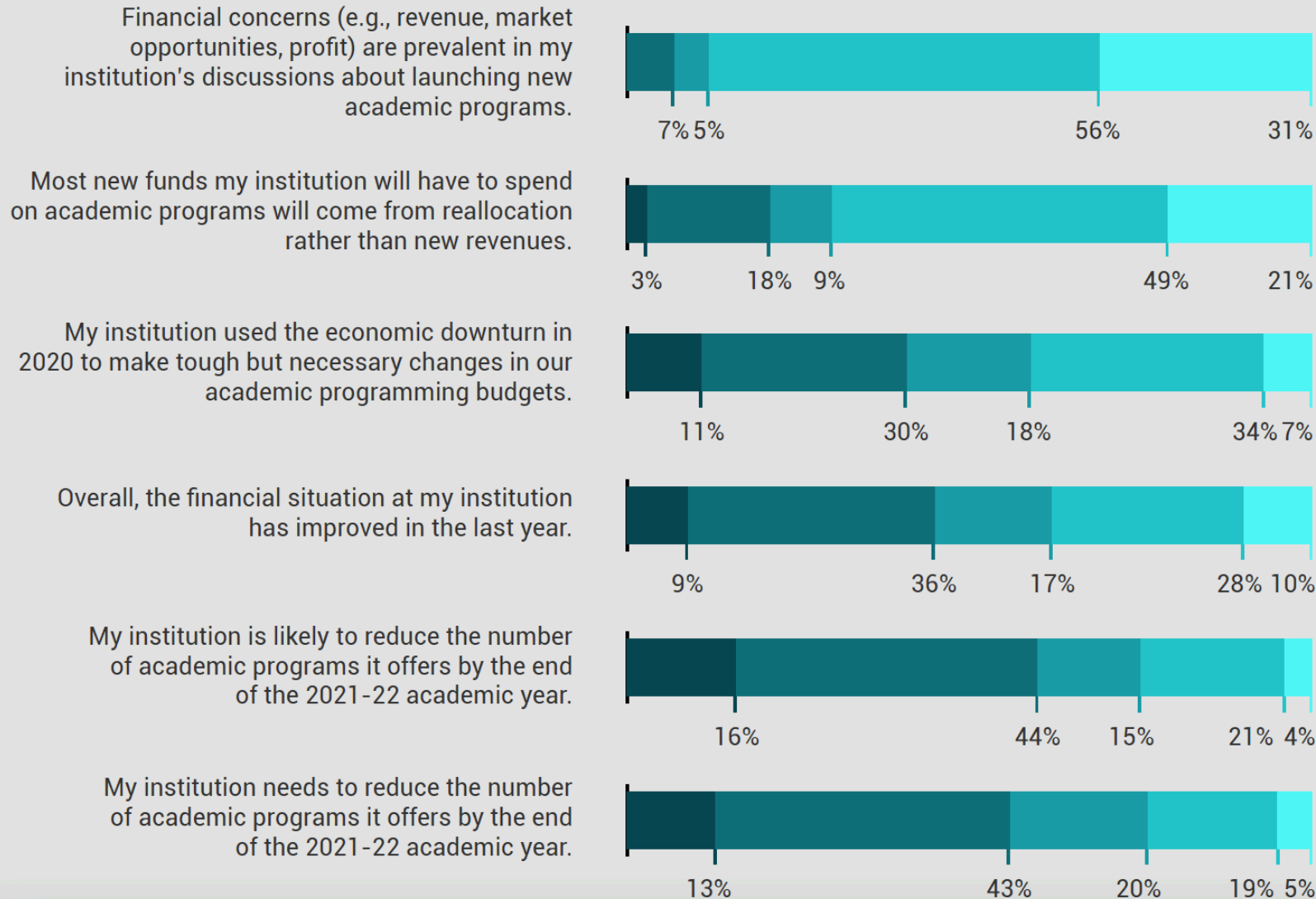
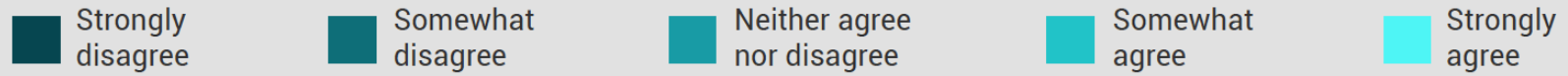
SCNC Students Now Number 39 Million



- SCNC = Some College, No Credential
- Boxes represent states; numbers show SCNC students per 1,000 currently enrolled in undergraduate degrees
- *Survey: 66% of adults say traditional college does not meet the needs of today's students

* <https://www.highereddive.com/news/survey-66-of-adults-say-college-doesnt-meet-needs-of-todays-students/628773/>

2022 Survey of Higher Ed Provosts



- Please indicate your level of agreement with the following statements about budget and finances: (n = 149)

Inside Higher Ed | 2022 Survey of College and University Chief Academic Officers



Big Questions to Anchor Strategic Planning

1. How serious are we about taking steps to change the demographics of both faculty and students in favor of diversity, equity, inclusion and social justice?
2. Should internationalization be part of the strategy for diversification?
3. Short-term credentials or microcredentials (certificates, digital badges, MPS, micro-bachelors, micro-masters, etc.), are trending and here to stay. How committed are we to parallel programming for the traditional college experience and Open Academy experience which is to be largely online?
4. What are opportunities and challenges associated with the sustainable growth of ESF's in-person undergraduate and graduate student enrollments, and expansion of online engagement with non-traditional learners?
5. How can ESF prepare today's graduate for jobs that may not even be created/invented for another decade or two? [Answer: Create a graduate who is ethical, honest, good listener, hard worker, team player, and resilient and comfortable with a high rate of change – a person with agility]. Employers want complex problem-solving ability, critical thinking, analytical thinking, coordination with others (team player), people management skills, resilience/adaptability, creativity/imagination. **How do we measure this?**

Big Questions to Anchor Strategic Planning

- 7. Is SUNY ESF missing an opportunity to rebrand itself?**
- 8. Why is ESF forfeiting the opportunity to develop courses with “Climate Change” in the title?**
- 9. What steps should ESF take to alleviate the negative impact the condition of our research facilities has on faculty and graduate student recruitment and retention, and which would be the most impactful facility upgrades?**
- 10. How can we best support and incentivize faculty in launching and sustaining dynamic and productive research careers? What should be the highest priorities within the areas of faculty research development, streamlining administrative processes, and research incentives??**
- 11. Does the placement of some majors under departments and others under divisions advantage or disadvantage ESF enrollment objectives?**
- 12. What are the most important measurable goals that should be considered as pillars in the ESF “Meeting the Moment” Strategic Plan?**



History

of Campuswide Strategic Planning at ESF

← Components of a Strategic Planning Process →

Past Planning at ESF:



Murphy Plan
"Vision 2020"
(2000-2003)

Wheeler Plan
"Vision 2020 Update"
(2014-2015)

SPSC* Plan
"Vision 2020
Bridging Document"
(2015-2016)

ESF Discovery
Challenge
(2018-2019)


















Review
Mission &
Vision

Environmental
Scan

SWOT &
Gap Analysis

Develop Goals
& Objectives

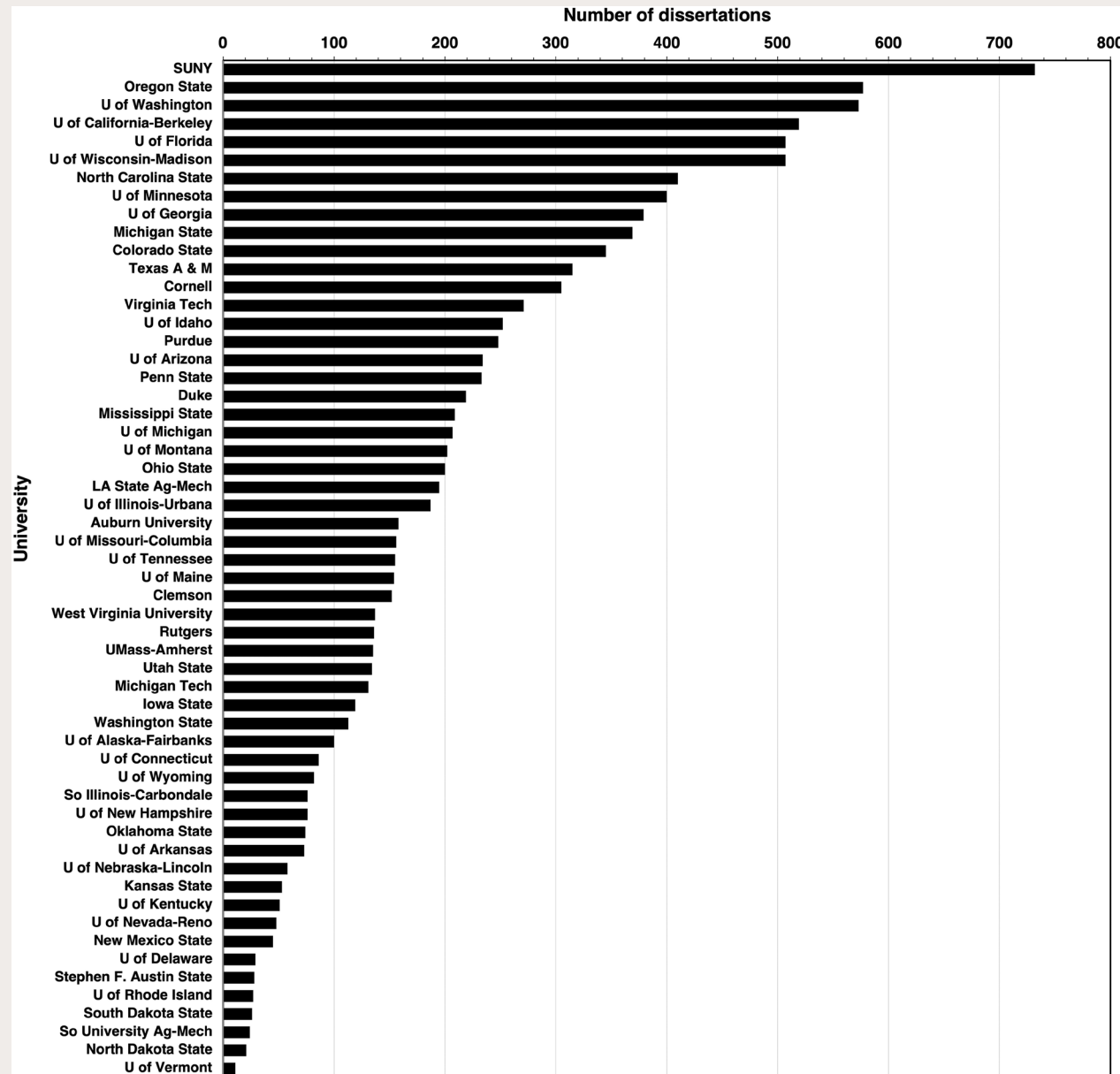
Develop
Implementation
Plan



* SPSC: The ESF Strategic Planning Steering Committee

Good/Bad News: ESF's Branding Dilemma



Forest Science, 2022, 68, 226–236
<https://doi.org/10.1093/forsci/fxac004>
Advance access publication 30 March 2022
Research Article



Social Sciences

Change in Doctoral Dissertation Topics in Forest Resources from US Universities Over Four Decades

Robert G. Wagner^{1,*}, Kristen M. Bellisario¹, and Ningning N. Kong²

¹Department of Forestry and Natural Resources, Purdue University, 715 W State Street, West Lafayette, Indiana 47907, USA.

²Libraries and School of Information Studies, Purdue University, 715 W State Street, West Lafayette, Indiana 47907, USA.

*Corresponding author email: rgwagner@purdue.edu

- Doctoral **dissertations** identified by university containing the terms “forest”, “forests”, “**forestry**”, “silviculture”, “wood technology”,
- or “wood science” in the title and/or abstract from **1978 to 2017**
- The name **ESF** does not appear anywhere in the publication

Implementation Timelines

2022

2023

July Aug Sep Oct Nov Dec Jan Feb Mar Apr May

Unit Strategic Planning _____

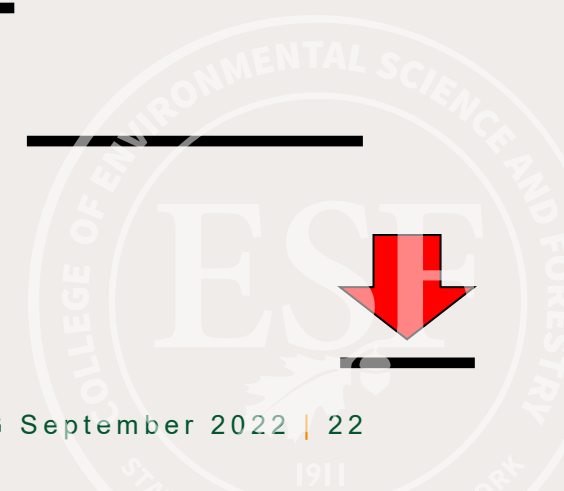
*SPSC Feedback _____

Academic Unit Plans Due _____

SPSC Planning & Integration _____

Community Input & SPSC Plan Finalization _____

Presidential Unveiling _____



* SPSC: The ESF Strategic Planning Steering Committee